

SCRUTINY BOARD (INCLUSIVE GROWTH, CULTURE AND SPORT)

Meeting to be held in 6 & 7 - Civic Hall, Leeds on Wednesday, 14th March, 2018 at 10.15 am

(A pre-meeting will take place for ALL Members of the Board at 10.00 a.m.)

MEMBERSHIP

Councillors

R Grahame - Burmantofts and Richmond

Hill;

M Harland - Kippax and Methley;

G Hyde - Killingbeck and Seacroft;

J Illingworth - Kirkstall;

A Lamb (Chair) - Wetherby;

S Lay - Otley and Yeadon;

K Magsood - Gipton and Harehills;

M Robinson - Harewood;

R. Stephenson - Harewood;

K Wakefield - Kippax and Methley;

N Walshaw - Headingley;

Please note: Certain or all items on this agenda may be recorded

Principal Scrutiny Adviser: Angela Brogden Tel: (0113) 37 88661

Produced on Recycled Paper

AGENDA

ltem No	Ward/Equal Opportunities	Item Not Open		Page No
1			APPEALS AGAINST REFUSAL OF INSPECTION OF DOCUMENTS	
			To consider any appeals in accordance with Procedure Rule 25* of the Access to Information Procedure Rules (in the event of an Appeal the press and public will be excluded).	
			(* In accordance with Procedure Rule 25, notice of an appeal must be received in writing by the Head of Governance Services at least 24 hours before the meeting).	
2			EXEMPT INFORMATION - POSSIBLE EXCLUSION OF THE PRESS AND PUBLIC	
			 To highlight reports or appendices which officers have identified as containing exempt information, and where officers consider that the public interest in maintaining the exemption outweighs the public interest in disclosing the information, for the reasons outlined in the report. 	
			To consider whether or not to accept the officers recommendation in respect of the above information.	
			If so, to formally pass the following resolution:-	
			RESOLVED – That the press and public be excluded from the meeting during consideration of the following parts of the agenda designated as containing exempt information on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the press and public were present there would be disclosure to them of exempt information, as follows:	
			No exempt items have been identified.	

3	LATE ITEMS	
	To identify items which have been admitted to the agenda by the Chair for consideration.	
	(The special circumstances shall be specified in the minutes.)	
4	DECLARATION OF DISCLOSABLE PECUNIARY INTERESTS	
	To disclose or draw attention to any disclosable pecuniary interests for the purposes of Section 31 of the Localism Act 2011 and paragraphs 13-16 of the Members' Code of Conduct.	
5	APOLOGIES FOR ABSENCE AND NOTIFICATION OF SUBSTITUTES	
	To receive any apologies for absence and notification of substitutes.	
6	MINUTES - 14TH FEBRUARY 2018	1 - 4
	To approve as a correct record the minutes of the meeting held on 14 th February 2018.	
7	A NEW SPORT AND PHYSICAL ACTIVITY STRATEGY FOR LEEDS- SUMMARY OF EVIDENCE AND PROPOSED NEXT STEPS.	5 - 14
	To receive a report from the Head of Governance and Scrutiny Support reflecting on the work	

To receive a report from the Head of Governance and Scrutiny Support reflecting on the work undertaken by the Board this year around tackling physical inactivity and presenting an update position surrounding the development of the new sport and physical activity strategy for Leeds.

8		LEEDS CULTURE STRATEGY - DRAFT STATEMENT OF THE SCRUTINY BOARD	15 - 16
		To receive a report from the Head of Governance and Scrutiny Support presenting the Scrutiny Board's draft Statement setting out its concluding views in relation to the situation with the 2023 European Capital of Culture Bid and moving forward with the delivery of the city's Culture Strategy for 2017-2030.	
9		SCRUTINY INQUIRY INTO INFORMATION, ADVICE AND GUIDANCE PROVISION IN LEEDS - DRAFT REPORT	17 - 18
		To receive a report from the Head of Governance and Scrutiny Support presenting the Scrutiny Board's draft report following its recent inquiry into Information, Advice and Guidance provision in Leeds.	
10		WORK SCHEDULE	19 -
		To consider the Scrutiny Board's work schedule for the 2017/18 municipal year.	46
		THIRD PARTY RECORDING	
		Recording of this meeting is allowed to enable those not present to see or hear the proceedings either as they take place (or later) and to enable the reporting of those proceedings. A copy of the recording protocol is available from the contacts on the front of this agenda.	
		Use of Recordings by Third Parties – code of practice	
		 a) Any published recording should be accompanied by a statement of when and where the recording was made, the context of the discussion that took place, and a clear identification of the main speakers and their role or title. b) Those making recordings must not edit the recording in a way that could lead to misinterpretation or misrepresentation of the proceedings or comments made by attendees. In particular there should be no internal editing of published extracts; recordings may start at any point and end at any point but the material between those points must be complete. 	



SCRUTINY BOARD (INCLUSIVE GROWTH, CULTURE AND SPORT)

WEDNESDAY, 14TH FEBRUARY, 2018

PRESENT: Councillor A Lamb in the Chair

Councillors J Bentley, R Grahame, M Harland, K Maqsood, K Ritchie, M Robinson, R. Stephenson, C Towler,

K Wakefield and N Walshaw

60 Declaration of Disclosable Pecuniary Interests

There were no disclosable pecuniary interests declared at the meeting.

61 Apologies for Absence and Notification of Substitutes

Apologies for absence were submitted on behalf of Councillors G Hyde, J Illingworth and S Lay.

Councillors J Bentley, K Ritchie and C Towler were present as substitutes.

62 Minutes - 17th January 2018

RESOLVED – That the minutes of the meeting held on 17 January 2018 be confirmed as a correct record.

63 Update on the position of the Carriageworks Theatre

Following recent media coverage about the use of the Carriageworks Theatre by the Leeds Community Arts Network, the Chair had requested that the Board received an update from the Chief Officer for Culture and Sport on this matter. The Chair of the Leeds Community Arts Network had also been invited to update the Board.

The following were in attendance:

- Cluny Macpherson Chief Officer, Culture and Sport
- Matt Stirk Chair of Leeds Community Arts Network

Cluny Macpherson informed the Board of discussions that had been held between the Council and the Leeds Community Arts Network. These had focussed on the following four issues:

- Rentals for rehearsals.
- Dates for use, with particular issues relating to potential clashes with the annual pantomime performance.
- Use of storage space.

Draft minutes to be approved at the meeting to be held on Wednesday, 14th March, 2018

Hours of use.

However, it was reported that the above issues had been broadly resolved.

Matt Stirk informed the Board of the Community Arts Network's use of the Carriageworks. The network had fourteen groups based there covering activities such as opera, drama, dance and creative writing. There were approximately 20 performances a year from the network's groups. Concerns had arisen following the network being given notice that they would no longer be able to use the workshop space and an increase in the cost of room hire. This would have had a significant financial impact on the groups that used the Carriageworks and their ability to put on performances. Discussions with the Council had since been positive and an agreement in principle had been reached. Thanks were made to the officers who had been involved.

Further to comments and questions from Board Members, key areas of discussion included the following:

- Increases in rental charges it was reported that these would be initially increased £10 per hour following recent negotiations.
- The annual pantomime brought in significant income for the running of the Carriageworks. This unfortunately caused potential clashes with community groups wanting to use the facilities at the same time but a positive solution was anticipated.
- Groups were looking at different ways of improving their revenue to meet the increased costs.
- Leeds Community Arts Network received funding through the Arts at Leeds programme, which would help alleviate some of the financial pressures.
- Potential alternative means of increasing income at the Carriageworks suggestions had included opening of the bar to community group members and more public events such as open mic evenings.
- Future planning for any further rises
- Development of a business plan for the Leeds Community Arts Network.
- Ways in which the network can continue to work in partnership with the Council.
- Ensuring that lessons learnt from this recent experience are being used to inform how the Council moves forward in engaging with other community arts groups too.

RESOLVED – That the report and discussion be noted.

64 Culture Strategy Delivery Plan

The report of the Director of City Development provided the Board with an interim update on the development of the Culture Strategy Delivery Plan following the adoption of the new Culture Strategy for Leeds 2017-2030 and outlined the implications of recent events relating to the city's bid for European Capital of Culture.

The following were in attendance for this item:

Draft minutes to be approved at the meeting to be held on Wednesday, 14th March, 2018

- Councillor Judith Blake, Leader of the Council
- Cluny Macpherson Chief Officer, Culture and Sport
- Leanne Buchan Principal Officer, Culture and Sport
- Sam Nicholls Senior Lecturer, School of Film, Music and Performing Arts, Leeds Beckett University
- Wendy Denman Community Engagement Manager, Bruntwood

Key issues highlighted included the following:

- Links between the strategy and the bid for the Capital of Culture.
- The new strategy was in place and was now at the delivery stage.
- The year-long celebration of culture that would be held in 2023 following the cancellation of the bid for the European Capital of Culture.
- Impact on the delivery plan following the cancellation of the bid.
- The delivery plan of the strategy would be ongoing up to and including 2023.
- Engagement with local people and how to get their projects and ideas on board.
- Work with other Council departments to ensure best use of public resources.
- Wendy Denman gave the Board a brief overview of the role of Bruntwood Property Management and how they could provide support to the arts and culture. The company had developed their own culture strategy and owned 4 properties in Leeds which could be utilised for cultural activities. Bruntwood had also supported the Leeds bid.
- Sam Nicholls informed the Board of the Music:Leeds project. The project had already overseen a number of successful events including carrying out a mapping exercise of all music business activity in Leeds.

Further to comments and questions, the following was discussed:

- Use of buildings and open spaces part of the strategy included several values including that of generosity which could include the provision of spaces and facilities.
- Music mapping exercise targeting activities in localities out of the City Centre. It was hoped to be able to list all venues across the city that staged live music.
- Culture within planning. Getting public realm interventions as part of developments. There was work ongoing with colleagues across planning and asset management.
- Business engagement there was a challenge to keep businesses involved throughout the delivery of the strategy. There had been a number of businesses linked to the Capital of Culture Bid.
- Support for smaller events including those held outside of the city centre.
- Engagement with schools and how to get arts and culture into the curriculum.
- How to demonstrate the value and relevance of culture to all communities in Leeds

Draft minutes to be approved at the meeting to be held on Wednesday, 14th March, 2018

- Funding for cultural activities and how to help groups develop their skills to raise funds.
- · Economic impact of culture.

RESOLVED -

- (1) That the plan for a year-long celebration of culture in 2023 as a direct legacy of the city's bid for the title of European City of Culture be noted.
- (2) That the contribution and legacy of the European Capital of Culture bid enabling a more ambitious Culture Strategy Delivery Plan over a longer timeframe be noted.
- (3) That the revised timescale for developing the Culture Strategy Delivery Plan to Autumn 2018 in light of the European Commission decision be endorsed.
- (4) That the extension of the timeframe for the Culture Strategy Delivery Plan to cover a six year period of 2018-23 be noted.
- (5) That the continuation of the projects that have already begun as part of the Culture Strategy Delivery Plan be endorsed and supported.
- (6) That the continuation of the co-produced approach to the Culture Strategy Delivery Plan, as set out in the report, including the creation of an open source online platform to host it be endorsed and supported.
- (7) That a further progress report be brought back to Scrutiny later in the year.
- (8) That a draft Statement of the Board reflecting its views in relation to the Culture Strategy is brought back to the next meeting for consideration and approval.

65 Work Schedule

The Head of Governance and Scrutiny submitted a report which invited Members to consider the Board's work schedule for the 2017/18 Municipal Year.

The Board was informed that the next meeting would be the last scheduled meeting of the 2017/18 Municipal Year.

RESOLVED – That the work schedule, as presented at Appendix 1 of the report, be agreed as the basis for the Board's work for the remainder of the 2017/18 municipal year.

66 Date and Time of Next Meeting

Wednesday, 14 March 2018 at 10.15 am (Pre-meeting for all Board Members at 10.00 am).

(The meeting concluded at 12.20 pm)

Agenda Item 7



Report author: Angela Brogden

Tel: 3788661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 14th March 2018

Subject: A new sport and physical activity strategy for Leeds- summary of evidence and proposed next steps.

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	☐ Yes	⊠ No
Are there implications for equality and diversity and cohesion and integration?	⊠ Yes	☐ No
Is the decision eligible for Call-In?	☐ Yes	⊠ No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	☐ Yes	⊠ No

1. Purpose of this report

- 1.1 At the beginning of the municipal year, the Inclusive Growth, Culture and Sport Scrutiny Board expressed an interest in the work being undertaken by the Council and partners in tackling physical inactivity.
- 1.2 The Board therefore utilised its October and December meetings to understand the contribution that physical activity and sport can have in support of wider council outcomes and priorities, as well as exploring the work being undertaken to achieve a long term ambition in Leeds to deliver a better, more holistic systems approach to physical inactivity that will evoke a cultural change in which being physically active does become the norm. Linked to this, the Board also acknowledged that a new sport and physical activity strategy for Leeds was being developed.
- 1.3 As this is the Scrutiny Board's final meeting of the municipal year, the purpose of this report is to reflect on the evidence presented to the Board and the key issues raised to-date; to provide an update position surrounding the development of the new sport and physical activity strategy for Leeds; and to consider proposed next steps in moving forward to achieve the city's long term ambition to evoke a cultural change in which being physically active becomes the norm.

2. Main issues

Summary of evidence to-date

- 2.1 During the Scrutiny Board's October meeting, the Head of Sport and Active Lifestyles provided a detailed report setting out the benefits of physical activity and the contribution it can make to the city's priorities, as well as outlining a proposed new model for the delivery of physical activity based on a collaborative, systems based approach (<u>Link to report</u>).
- 2.2 The Scrutiny Board acknowledged the powerful contribution that physical activity and sport can have in support of wider council outcomes and priorities, with the key health and wellbeing impacts summarised again in appendix 1. In particular, the Board recognised that this is not just a public health problem and that physical activity needs to be embedded into the fabric of everyday life, making it easy, cost effective and the normal choice in every community in Leeds.
- 2.3 The Board was therefore fully supportive of the long term ambition in Leeds to deliver a better, more holistic systems approach to physical inactivity that will evoke a cultural change in which being physically active does become the norm.
- 2.4 To achieve this ambition, the Board also acknowledged the step change needed for the delivery of physical activity in Leeds, which would require a more enlightened, integrated, long term systemic change to the way all Council services and other organisations work together on this agenda.
- 2.5 Linked to this, the Board utilised its December 2017 meeting to continue its discussion surrounding key 'asks' in terms of support needs to help achieve this ambition, which were summarised as follows:
 - To make being physically active a Best Council Plan priority or obsession
 - Support development of a new integrated city strategy for Physical Activity
 - Commit to enabling a physically active LCC workforce
 - Local elected members to help lead a social movement in their communities
- 2.6 In consideration of these, the following issues were also raised and discussed by the Board:
 - The development of a city wide "Move More Leeds" type campaign in recognition that physical activity is wider than just sport.
 - The need to recruit a Chair and Board members of a new strategic body with oversight of the new strategy and campaign, which could potentially supersede the Sport Leeds Board as currently constituted.
 - A suggestion that relevant officers be invited to attend Community Committee meetings to promote the health benefits of physical activity.
 - The challenges utilising privately owned facilities for community use.
 - The role of ward members in building on approaches to physical activity in their communities and particularly in identifying assets and capabilities for physical activity within communities.

- Development of a LCC physical activity policy including, for example, design of future office space, targeted support programmes for staff, developing a culture where being active is the norm in the LCC workplace, advocacy role with other employers in the city.
- A recognised need to consider how physical activity can be embedded into the built environment; through informed and continued planning policy and supplementary guidance and with any recommendations and best practice reported to and considered by Planning Board.
- Improving connectively across the city and particularly between smaller villages to enable and encourage more active travel and lifestyles.
- Particular issues were raised in relation to non-registration of public rights of way and the role and resource capacity of the existing public rights of way team to be able to address this issue quickly.
- A recognised need for all young people to build a habit of being physically active and for this to be recognised as a key priority within the new children's and young people plan.
- 2.7 In January 2018, the Scrutiny Board was given the opportunity to consider initial proposals linked to a refresh of the Best Council Plan for 2018/19 2020/21. In doing so, the Board noted that 'supporting healthy, active lifestyles' was now to be reflected within the refreshed Health and Wellbeing priority as part of the Best Council Plan. However, the Board felt that this area warranted more prominence and therefore made a formal recommendation to the Executive Board for it to support the need to make 'supporting healthy, active lifestyles' a Best Council Plan priority or city-wide obsession in accordance with existing efforts to develop a sustainable whole systems approach towards physical activity for Leeds.

Development of the new sport and physical activity strategy for Leeds

- 2.8 An update report surrounding the development of the new sport and physical activity strategy for Leeds is set out in appendix 2 of this report.
- 2.9 Representatives from the Sport and Active Lifestyles service will be attending today's meeting along with leading independent consultant, Rob Young MBE, to share feedback on emerging issues coming out from the consultation as part of the city strategy development process.

3. Recommendation

3.1 The Board is asked to reflect on the information presented during today's meeting and assist in determining proposed next steps in moving forward to achieve the city's long term ambition to evoke a cultural change in which being physically active becomes the norm.

4. Background documents¹

4.1. None used

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¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Key impacts of an active lifestyle to physical and mental health and wellbeing.

- 1. A wealth of evidence shows that an active lifestyle is essential for physical and mental health and wellbeing. Physical activity can guard against conditions such as obesity, hypertension, cancer, diabetes and depression. For example;
 - Being active can reduce the risk of developing diabetes by 30-40%. People with diabetes can reduce their need for medication and the risk of complications by being more active.
 - Persuading inactive people to become more active could prevent one in ten cases of stroke and heart disease in the UK.
 - One in eight women in the UK are at risk of developing breast cancer at some point in their lives. Being active every day can reduce that risk by up to 20% and also improve the lives of those living with cancer.
 - Dementia affects 800,000 people in the UK. Staying active can reduce the risk of vascular dementia and also have a positive impact on non-vascular dementia.
 - Depression is increasing in all age groups. People who are inactive have three times the rate of moderate to severe depression of active people. Being active is central to our mental health.
- In addition to the health and wellbeing benefits that can be derived through physical
 activity it has a much wider reach and impact across all Leeds City Council priorities.
 Boosting participation in physical activity has many socio—economic benefits and can,
 and does, make a profound impact on individuals, communities and wider society. For
 example;
 - ▶ Being active plays a key role in brain development in early childhood and is also good for longer-term educational attainment. For instance, young people's participation in physical activity improves their numeracy scores by 8% on average above non-participants. In addition, under-achieving young people who take up physical activity see a 29% increase in numeracy skills and a 12 16% increase in other transferable skills. Other programmes targeted at young people at risk of offending show that physical activity can enhance self-esteem, reduce re-offending and support access to the workplace. In Leeds, for example, this is evidenced through the delivery of the Dame Kelly Holmes project and Positive Futures interventions.
 - In terms of economic impact physical activity participation contributes £244.1 million to Leeds economy and provides a total of 7374 jobs in Leeds. It is also estimated that the value of volunteering related to physical activity is £147.5 million (information taken from Sport England local profile data). The economic impact of sports events in the city is also significant with, for example, the World Triathlon Series bringing in a cash boost to the local economy of at least £1.2 million with over 5 hours of TV coverage in the UK and worldwide. In a wider context increased

- energy levels through participating in physical activity boosts workplace productivity and reduces sickness absence.
- Physical activity has the ability to strengthen social networks and community cohesion. Through physical activity and sport individuals can develop a sense of belonging and can build quality peer relationships with other member of their community. Projects that support the delivery of these outcomes include small scale asset based community development initiatives or larger scales facility development associated to events, such as the social regeneration which followed the Commonwealth Games in Manchester.
- Physical activity, through active travel walking and cycling also has the ability to connect people and places together whilst supporting an improvement in air quality through a reduction in road traffic emissions. It is understood that people who walk or cycling to work are four times more likely to achieve the Chief Medical Officers recommendation of 150 minutes of moderate intensity physical activity per week.
- ➤ Social Isolation affects people of all ages but in particular it is older people who are at greater risk due to factors compounding such as wider determinants and long term health conditions. There are estimated to be 37000 older people experiencing loneliness or social isolation across Leeds. Cause for concern must be noted as research shows that loneliness and isolation is detrimental to health and comparable as a risk factor for early death to smoking 15 cigarettes a day. Therefore physical activity for older people not only improves physiological health outcomes but increases the opportunity for improving social connections.



Report for Inclusive Growth, Culture and Sport Scrutiny Board

Date of meeting	14th March 2018
Title of Paper	Physical Activity and Sport Strategy
Author	Rob Young
Status	For Discussion
Purpose	To present an update on the development of the new Physical Activity and Sport Strategy for the city and some of the key themes emerging

I. The need for a new Physical Activity and Sport Strategy

The existing Sport and Active Lifestyles Lifestyles Strategy (2013-18) for the city is in the process of being refreshed. This is timely as it is increasingly recognised that enabling the population of Leeds to be physically active underpins so many of the council priorities. This report outlines why physical activity is so important and how it can help the city achieve its wider ambition and outcomes. The research and consultation undertaken in the development of the new strategy reinforces this and aims to harness this enthusiasm and commitment to drive forward a bold and transformational strategy for the city.

In setting the context it is important to recognise that 'physical activity' is an all-encompassing term that captures active travel; lifestyle healthcare programmes such as cardiac rehab or weight management; active recreation including play, dance, and fitness activities; mass participation sports events; as well as more 'traditional' organised sporting activities. Whilst 'sport' is a term that is a turn off for many, it is an important part of the city's identity and a key contributor towards health and wellbeing, social and community cohesion, and economic growth. This strategy aspires to move this to the next level and make an <u>Active City</u> part of the city's DNA in the future.

2. Benefits of being active and its position in Leeds

There is a strong evidence base to highlight the benefits of a physically active lifestyle.

- Children and young people are more likely to do better academically
- Physical activity and sport drives a stronger economy. The GVA of sport to the local economy is £244.1m (£166.6m resulting from people participating in sport).
- Volunteering is a win-win for society providing the workforce to enable activity to take
 place alongside the social and employability benefits for the individual. The economic value
 of sports volunteering in Leeds is £147.5m.
- Physical activity and sport can help to reduce risk taking behavior, crime and anti-social behavior.
- Playing sport has a positive effect on earnings and employability.
- Active workplaces are more productive workplaces.
- An active life reduces anxiety, lifts mood, reduces stress, promotes clearer thinking and increases self-esteem, and reduces the risk of depression.
- The value of improved quality and length of life plus health care costs avoided due to participation in sport is £329m.

However, we also know that the city has some significant challenges in terms of inequalities and that physical activity patterns mirror these social inequalities. Physical activity can be an important part of the solution to addressing health inequalities, that ultimately sees gaps in life expectancy in different

parts of the city of more than 10 years. Physical activity can help tackle social isolation, bring communities together, support aspiration and attainment amongst young people, and help provide the confidence, self-esteem and physical capabilities to support people to find employment.

The following key citywide strategies and policy documents are now in place and demonstrate the strength of the commitment to physical activity in the city;

- **Best Council Plan (2018 -2021)** physical activity and sport can contribute to every one of the Best City Outcomes, and is fundamental to three:
 - Enjoy happy, healthy, active lives
 - Enjoy access to green spaces, leisure and the arts
 - Move around a well-planned city easily.
- Health and Wellbeing Strategy (2016 2021) physical activity is one of only 12 priorities for the Leeds Health and Wellbeing Board (and the only lifestyle risk factor identified individually within a specific priority). In addition, it is explicitly recognised in the draft Leeds Health and Care Plan. Under the theme of prevention:
 - 'We will ensure that people understand the benefits of being physical active. We will create environments that encourage people to build physical activity into their everyday life.'

3. Emerging issues

There is a strong infrastructure of delivery and partners working under the umbrella of Sport Leeds to drive forwards this agenda. It is clear that this strategy is **building from some real strengths**. As highlighted below 62.3% of adults (16+) are classed as active, higher than the national average. However, we also know that 238,900 (16+) are not active enough for good health, and that these people often tend to be those from more socially disadvantaged communities, or those suffering from long term limiting conditions. Furthermore, we know that 50% of all children in Leeds are not achieving the levels of physical activity needed to benefit their health and 1 in 3 are classed as obese.

Physical activity levels in Leeds

INACTIVE	FAIRLY ACTIVE	ACTIVE	
LESS THAN 30 MINUTES A WEEK	30-149 MINUTES A WEEK	150+ MINUTES A WEEK	
24.5%	13.2%	62.3%	
155,200 OF PEOPLE DO FEWER THAN 30 MINUTES A WEEK	83,700 ARE FAIRLY ACTIVE BUT DON'T REACH 150 MINUTES A WEEK	394,400 DO 150 MINUTES OR MORE A WEEK	

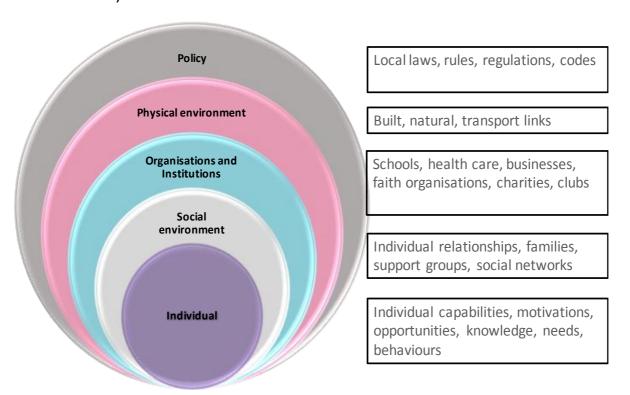
It is clear that, whilst this strategy is about physical activity and sport, a **key focus has to be on reducing inactivity and reducing inequalities.** Whilst a strategy for the whole population of Leeds, there are communities and particular groups that will need **more targeted intervention**

to support the behavior change process. The strategy needs to focus as much on influencing demand, i.e. influencing attitudes and helping to change people's behaviours towards physical activity, as it does towards supply, i.e. ensuring there are the right opportunities in the right places, at the right times, with the right workforce. **Improved understanding of people (the customer) and places** will underpin this.

Whole Systems Approach

Evidence suggests that population level behaviour change for active lives requires a system wide approach. There isn't one solution to the issue of inactivity. This strategy will enable cross sector workforces to consider the barriers and enablers to people leading more active lives; from policy, the physical environment, organisations and institutions, the social environment, to people of all ages, their motivations, opportunities, needs and behaviours.

One of the most notable findings of recent 'whole systems' interventions is that unless people and communities are recognised as having assets and resources that can and must be mobilised to achieve shared challenges, the impact of our interventions are, at best, short-lived. Consultation reinforced that **asset-based community development** be seen as central to the approach, leading to sustained improvements in physical and mental wellbeing as well as individual, community and economic development. This aligns well to the **locality working approach** within priority areas across the city.



Adopting a truly whole systems approach won't be without challenge because there are a number of policy areas to influence. The physical environment of the city is changing rapidly, not least with the significant population growth forecast for the city. In the developments that take place we want to sure that green and blue infrastructure is valued, as well as the opportunities to create a safer environment for active travel (walking and cycling).

Particular opportunities have been identified to influence large employers across the city to adopt the principles of a more active and healthy workplace and there is an emerging aspiration that this begins with the key strategy partners such as the Council, Universities and NHS organisations.

To summarise some of the other important cross cutting themes emerging from consultation:

- Strategic influence it is evident that the policy hooks are in place but there needs to be an
 ongoing influence to help ensure these are fully maximised across other areas of public policy.
- Workforce people, whether working in a paid or voluntary capacity, make or break the
 customer experience. We also have the opportunity to influence a wider workforce to
 ensure that there is a base level of understanding of physical activity and signposting
 opportunities. Furthermore, there are real opportunities to capitalise on the significant
 student workforce to support the aims of the strategy whilst also providing key employability
 skills for the students themselves.
- Marketing and communications to help underpin a population wider approach and influence demand there is an aspiration to develop a city wide behaviour change campaign around the theme of 'Move More'.

4. Next Steps and Governance

The emerging findings from the research and consultation process are being tested with a range of stakeholders in March. The final draft strategy will be presented to the Sport Leeds Board on the 19^{th} April.

It is evident that the city has a network of partners who work well together and trust each other. It is also evident that there is an opportunity to make even more from these partnerships and the significant knowledge capital that exists in the city and these are considerations for the future governance arrangements for Sport Leeds that will help to support the delivery of the strategy.

Implications for the future governance arrangements include:

- There is an acknowledgement that change is needed, to incorporate, among other things, a broader scope with greater emphasis on physical activity than has traditionally been the focus through Sport Leeds.
- It is encouraging that the Council's active Leeds Service is leading on physical activity from within the Council. Moving forward clarity regarding where the strategic leadership for physical activity in the city sits is important. An operational function (possibly support by Active Leeds) is needed to drive action outside of formal meetings.
- A whole systems approach to physical activity is complex and very cross cutting and needs
 very senior input to drive/influence. There is a need to better coordinate and ensure there
 are appropriate links with other key policy drivers such as Leeds Health and Care Plan.
- Governance arrangements may go beyond Sport Leeds current remit and will therefore require endorsement from other parties, i.e. the Council.
- Future arrangements must not lose sight of the strengths of Sport Leeds, not least the engagement of the current network and environment of trust between partners.
- There is desire to avoid duplication but at the same time capitalise on the range of expertise that exists in different areas of the sport and physical activity landscape.

In support of this, there is a desire to consider the launch arrangements for the strategy to ensure it has the maximum impact as a launch pad to unite partners behind a common vision of an active city for all.

Agenda Item 8



Report author: Angela Brogden

Tel: 0113 378 8661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 14th February 2018

Subject: Leeds Culture Strategy - Draft Statement of the Scrutiny Board

Are specific electoral Wards affected?	☐ Yes	⊠ No
If relevant, name(s) of Ward(s):		
Are there implications for equality and diversity and cohesion and integration?	☐ Yes	⊠ No
Is the decision eligible for Call-In?	☐ Yes	⊠ No
Does the report contain confidential or exempt information?	☐ Yes	⊠ No
If relevant, Access to Information Procedure Rule number:		
Appendix number:		

Summary of main issues

- At the beginning of the municipal year, the Inclusive Growth, Culture and Sport Scrutiny Board agreed to consider and monitor progress with the city's European Capital of Culture 2023 Bid as well as monitoring the development of a delivery plan linked to the city's new Culture Strategy 2017-2030, which was formally adopted in July 2017.
- In undertaking this work, the Board agreed to produce a formal Statement setting out its concluding views in relation to the situation with the 2023 European Capital of Culture Bid and moving forward with the delivery of the city's Culture Strategy for 2017-2030.
- The Board's draft Statement will follow and be made available in readiness for today's meeting when Board Members will be asked to formally consider and agree the Statement.

Recommendations

4. The Scrutiny Board is asked to consider and agree its formal Statement in relation to the Leeds Culture Strategy.

Background papers¹

5. None used

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¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.



Agenda Item 9



Report author: Angela Brogden

Tel: 3788661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 14th March 2018

Subject: Scrutiny Inquiry into Information, Advice and Guidance provision in Leeds – Draft report

Are specific electoral Wards affected? If relevant, name(s) of Ward(s):	☐ Yes	⊠ No
Are there implications for equality and diversity and cohesion and integration?	☐ Yes	⊠ No
Is the decision eligible for Call-In?	Yes	⊠ No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number: Appendix number:	☐ Yes	⊠ No

Summary of main issues

- 1. At the beginning of the municipal year, the Scrutiny Board expressed an interest in undertaking a piece of work aimed at achieving inclusive growth by addressing local employment and skills gaps. After formally considering the Council's draft Inclusive Growth Strategy and draft Leeds Talent and Skills Plan, the Board agreed to undertake more detailed Scrutiny surrounding Information, Advice and Guidance (IAG) provision in Leeds. The terms of reference for this inquiry were agreed by the Board in January 2018.
- 2. This inquiry has now concluded and the Board is in a position to report on its findings and recommendations resulting from the evidence gathered. The Board's draft report will follow and be made available in readiness for today's meeting when Board Members will be asked to formally consider and agree its report.
- 3. Scrutiny Board Procedure Rule 13.2 states that "where a Scrutiny Board is considering making specific recommendations it shall invite advice from the appropriate Director(s) prior to finalising its recommendations. The Director shall consult with the appropriate Executive Member before providing any such advice. The detail of that advice shall be reported to the Scrutiny Board and considered before the report is finalised".
- 4. Once the Board publishes its final report, the appropriate Director(s) will be asked to formally respond to the Scrutiny Board's recommendations within three months.

Recommendation

5. Members are asked to consider and agree the Board's report following its inquiry into Information, Advice and Guidance provision in Leeds.

Background documents¹

6. None used

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¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.

Agenda Item 10



Report author: Angela Brogden

Tel: 0113 378 8661

Report of Head of Governance and Scrutiny Support

Report to Scrutiny Board (Inclusive Growth, Culture and Sport)

Date: 14th March 2018

Subject: Work Schedule

Are specific electoral Wards affected?	☐ Yes	⊠ No
If relevant, name(s) of Ward(s):		
Are there implications for equality and diversity and cohesion and integration?	☐ Yes	⊠ No
Is the decision eligible for Call-In?	☐ Yes	⊠ No
Does the report contain confidential or exempt information? If relevant, Access to Information Procedure Rule number:	☐ Yes	⊠ No
Appendix number:		

1 Purpose of this report

- 1.1 As this is the last scheduled meeting in the current municipal year, the Board's completed work schedule for this year has been attached for information (see appendix 1).
- 1.2 Also attached for Members' information are the minutes of the Executive Board meeting held on 7th February 2018 (see appendix 2).

2. Recommendations

- 2.1 Members are asked to:
 - a) Note the attached work schedule.
 - b) Note the attached minutes of the Executive Board meeting.

3. Background papers¹

3.1 None used

¹ The background documents listed in this section are available to download from the Council's website, unless they contain confidential or exempt information. The list of background documents does not include published works.



June	July	August
Meeting Agenda for 28/06/17 at 10.30 am	Meeting Agenda for 26/07/17 at 11.00 am.	No Scrutiny Board meeting scheduled.
Scrutiny Board Terms of Reference and Sources of Work (DB)	European City of Culture 2030 Bid - detailed briefing on the current position (PDS)	
Performance update report (PM)	Chief Executive's update to the Board (PSR)	
	South Bank Regeneration Area – Update on Burberry (PSR)	
	Working Group Meetings	
Page 22		
<u> </u>	Site Visits	

PSR	Policy/Service Review	RT	Recommendation Tracking	DB	Development Briefings
PDS	Pre-decision Scrutiny	PM	Performance Monitoring	C	Consultation Response

	September	October	November		
	Meeting Agenda for 06/09/17 at 10.30 am.	Meeting Agenda for 1/10/17 2017 at 10.30 am.	Meeting Agenda for 15/11/17 2017 at 10.00 am.		
	Formal consultation on the new draft Inclusive Growth Strategy (PDS/C)	Systems approach to physical activity in Leeds (PDS)	Employment and Skills – Key challenges and opportunities (PSR)		
		Working Group Meetings			
Page 22			Consideration of the potential gaps and opportunities regarding delivery of the devolution agenda (PDS) 13/11/17 @ 9.30 am		
		Site Visits			

<i>J</i>					
PSR	Policy/Service Review	RT	Recommendation Tracking	DB	Development Briefings
PDS	Pre-decision Scrutiny	PM	Performance Monitoring	С	Consultation Response

December	January	February			
Meeting Agenda for 13/12/17 2017 at 10.00 am.	Meeting Agenda for 17/01/18 at 10.30 am.	Meeting Agenda for 14/02/18 at 10.15 am.			
Leeds 2023 European Capital of Culture Bid – Update (PSR) Supporting the development of a systems approach to physical activity in Leeds (PDS)	Performance report (PM) Financial Health Monitoring (PSR) 2018/19 Initial Budget Proposals (PDS) Best Council Plan Refresh for 2018/19-2020/21 – Initial Proposals (PDS) Inquiry into Information, Advice and Guidance provision in Leeds – draft terms of reference (PSR)	Update on the position of the Carriageworks Theatre (PSR) Culture Strategy 2017-2030 Delivery Plan (PSR)			
3		Inquiry into IAG provision in Leeds (PSR/PDS) Session 1 - 5/2/18 at 3pm Session 2 - 20/2/18 at 10 am Focus group meeting with young people - 14/2/18 at 2.30 pm			
Site Visits					

	cording from nome key.					
PSR	Policy/Service Review	RT	Recommendation Tracking	DB	Development Briefings	
PDS	Pre-decision Scrutiny	PM	Performance Monitoring	С	Consultation Response	

March	April	Мау				
Meeting Agenda for 14/03/18 at 10.30 am	No Scrutiny Board meeting scheduled.	No Scrutiny Board meeting scheduled.				
Inquiry into IAG provision in Leeds – draft final report (PSR/PDS)						
Culture Strategy Delivery Plan – draft Scrutiny Board Statement (PSR)						
A new sport and physical activity strategy for Leeds– summary of evidence and proposed next steps (PSR)						
Page 24						
Working Group Meetings						
Site Visits						

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PSR	Policy/Service Review	RT	Recommendation Tracking	DB	Development Briefings	
PDS	Pre-decision Scrutiny	PM	Performance Monitoring	С	Consultation Response	

EXECUTIVE BOARD

WEDNESDAY, 7TH FEBRUARY, 2018

PRESENT: Councillor J Blake in the Chair

Councillors A Carter, R Charlwood, D Coupar, S Golton, J Lewis, R Lewis, L Mulherin, M Rafique and L Yeadon

- 127 Exempt Information Possible Exclusion of the Press and Public RESOLVED That, in accordance with Regulation 4 of The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, the public be excluded from the meeting during consideration of the following parts of the agenda designated as exempt from publication on the grounds that it is likely, in view of the nature of the business to be transacted or the nature of the proceedings, that if members of the public were present there would be disclosure to them of exempt information so designated as follows:-
 - (a) Appendix 3 to the report entitled, 'City Centre Park Delivery', referred to in Minute No. 132 is designated as exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains information relating to the financial or business affairs of any particular person (including the authority holding that information). It is therefore considered that the public interest in maintaining the content of the appendix as exempt from publication outweighs the public interest in disclosing the information;
 - (b) Appendix 3 to the report entitled, 'Land at East Leeds Extension and Thorpe Park, Leeds', referred to in Minute No. 133 is designated as exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains information relating to the financial or business affairs of particular people, and of the Council. It is considered that the release of such information would or would be likely to prejudice the Council's commercial interests in relation to potential transactions, and as such it is considered that it is in the public interest to maintain the content of the appendix as exempt from publication;
 - (c) Appendix 2 to the report entitled, 'Acquisition of Land for Vehicle Fleet Alternative Fuel Filling Station', referred to in Minute No. 134 is designated as exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains information relating to the financial or business affairs of a particular person, and of the Council. This information is not publicly available from the statutory registers of information kept in

Draft minutes to be approved at the meeting to be held on Wednesday, 21st March, 2018

respect of certain companies and charities. It is considered that since this information was obtained through one to one discussions for the acquisition of the property/land, then it is not in the public interest to disclose this information at this point in time. Also, it is considered that the release of such information would or would be likely to prejudice the Council's commercial interests in relation to other similar transactions in that prospective purchasers of other similar properties would have access to information about the nature and level of consideration which may prove acceptable to the Council. It is considered that whilst there may be a public interest in disclosure, much of this information will be publicly available from the Land Registry following completion of this transaction and consequently the public interest in maintaining the exemption outweighs the public interest in disclosing this information at this point in time.

- (d) Appendix 2 to the report entitled, 'Investment info the New Supply of Affordable and Supported Housing', referred to in Minute No. 140 is designated as exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains information relating to the financial or business affairs of a particular organisation and of the Council. This information is not publicly available from the statutory registers of information kept in respect of certain companies and charities and it is therefore considered to be in the public interest for this element of the report to be treated as exempt from publication;
- (e) Appendix 1 to the report entitled, 'Grants to Arts and Cultural Organisations', referred to in Minute No. 145 is designated as exempt from publication in accordance with paragraph 10.4(3) of Schedule 12A(3) of the Local Government Act 1972 on the grounds that it contains information relating to the financial or business affairs of any particular person (including the authority holding that information). Specifically, it lists the unsuccessful applicants to the arts@leeds scheme, many of whom are likely to apply to other sources for funding. It is considered that the public interest in maintaining the content of this appendix as exempt from publication outweighs the public interest in disclosing the information.

128 Late Items

No formal late items of business were added to the agenda, however, prior to the meeting, with the agreement of the Chair, Board Members were in receipt of a supplementary addendum together with associated revised recommendations in respect of agenda item 19(A) (2018/2019 Revenue Budget and Council Tax) arising from the late receipt of information regarding the level of resources available to the Authority. (Minute No. 144 refers).

In addition, again with the agreement of the Chair, Board Members were in receipt of correspondence from the 'Save Moor Allerton Hall Primary School' Group which related to agenda item 13 (Outcome of Consultation to join Moor

Allerton Hall Primary School with Allerton Grange School as a Through-School and to Increase Primary Learning Places). (Minute No. 138 refers).

129 Declaration of Disclosable Pecuniary Interests

There were no Disclosable Pecuniary Interests declared at the meeting, however, in relation to the agenda item entitled, 'Grants to Arts and Cultural Organisations', Councillor Yeadon drew the Board's attention to her respective roles as a member of the Yorkshire Dance Board of Management and also as a member of the Leeds Grand Theatre and Opera House Board of Management. (Minute No. 145 refers).

In addition, again, although no Disclosable Pecuniary Interests were declared, in relation to the agenda item entitled, 'Improving Standards in the Private Rented Sector – Consideration for Selective Licensing', Councillors Coupar and Rafique drew the Board's attention to the fact that they had respective interests in properties that they did not live in and were not located within the proposed areas for potential introduction of the scheme. Similarly, Councillor Andrew Carter drew the Board's attention to the fact that his wife (Councillor Amanda Carter) had an interest in property in which they did not reside and which were not located within the proposed areas for potential introduction of the scheme. (Minute No. 141 refers).

130 Minutes

RESOLVED – That the minutes of the previous meeting held on the 13th December 2017 be approved as a correct record.

REGENERATION, TRANSPORT AND PLANNING

131 Core Strategy Selective Review (Publication Draft)

Further to Minute No. 147, 8th February 2017, the Director of City Development submitted a report which sought approval to publish detailed revisions to the policies which were the subject of the Core Strategy Selective Review (CSSR) for the purposes of a six week of consultation exercise.

In presenting the report to the Board it was clarified that Members were being recommended to refer the Publication Draft to Scrutiny Board (Infrastructure and Investment), and not Scrutiny Board (City Development), as detailed within the submitted report.

Responding to a Member's enquiry, the Board noted that in terms of approximate timescales, it was expected that a revised housing requirement figure for Leeds would be adopted into the Core Strategy by Spring 2019.

Also in response to a Member's enquiry, the Board was provided with further information on the actions being taken to maximise the delivery of affordable housing in Leeds, with specific reference to Leeds' performance when compared to the data within a report published by Shelter in November 2017.

In addition, regarding a Member's reference to the potential provision of more accommodation for older people in the city centre, it was noted that the

ambition was to deliver a wider mix of accommodation in the city centre, which included provision for older people.

The Board extended its thanks to Development Plan Panel for the work it had undertaken to help progress the development of the CSSR to its current position.

RESOLVED -

- (a) That the proposed revised Publication Draft policies and supporting paragraphs of the Core Strategy Selective Review, as set out within Appendix 1 and the Sustainability Appraisal as set out in Appendix 3 to the submitted report, be endorsed;
- (b) That a 6 week consultation exercise on the proposed revised Publication Draft policies and supporting paragraphs of the Core Strategy Selective Review, as set out within Appendix 1 and the Sustainability Appraisal as set out in Appendix 3 to the submitted report, be approved;
- (c) That the additional draft supporting documents listed in paragraph 7.0 of the submitted report, including background evidence on the Council's website, be noted;
- (d) That the necessary authority be delegated to the Chief Planning Officer in consultation with the relevant Executive Member to make factual and other minor changes to the proposed consultation material;
- (e) That further to the correction to the report, as referenced above, the Publication Draft Plan be referred to the Scrutiny Board (Infrastructure and Investment) in line with the Budget and Policy Framework Procedure Rules, following the public consultation;
- (f) That it be noted that the responsible officer for the delivery of the resolutions (above) is the Head of Strategic Planning.

(Under the provisions of Council Procedure Rule 16.5, Councillors A Carter and Golton both required it to recorded that they respectively abstained from voting on the decisions referred to within this minute)

(The matters referred to within this minute, given that they were decisions being made in accordance with the Budget and Policy Framework Procedure Rules, were not eligible for Call In, as Executive and Decision Making Procedure Rule 5.1.2 states that the power to Call In decisions does not extend to those decisions being made in accordance with the Budget and Policy Framework Procedure Rules)

132 City Centre Park Delivery

Further to Minute No. 83, 18th October 2017, the Director of City Development and the Director of Communities and Environment submitted a joint report

seeking approval of the proposed next steps to facilitate the delivery of the long term ambition for a City Centre Park.

Members welcomed the proposals detailed within the submitted report and highlighted how the establishment of the park would look to improve the connectivity with the South Bank area and promote a more family-friendly environment. Members also noted how the progression of this project during the earlier stages of the South Bank's development had enabled local communities residing in and around the area to be involved in the associated engagement process.

Following consideration of Appendix 3 to the submitted report designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED -

- (a) That agreement be given for the Council to take steps, as set out at section 3.2 of the submitted report, to support the delivery of a City Centre Park in the South Bank;
- (b) That the Heads of Terms as detailed within exempt Appendix 3 to the report be agreed, with it being requested that legal agreements are developed and finalised between the Council and Vastint, using the principles as set out within the Heads of Terms and as at section 3.8 of the submitted report, in order to guide the development of legal agreements;
- (c) That the principles contained within section 3.14 of the submitted report for the redevelopment of Council land at Meadow Lane be agreed, and it be requested that further work takes place in order to develop proposals for new development and green space at this site;
- (d) That the City Centre Park design principles, as contained within appendix 2 to the submitted report be approved as the basis for the development of the detailed design;
- (e) That a report be submitted to a future Executive Board meeting in order to consider the detailed design that is developed and also to receive an update on the progress being made on such matters;
- (f) That the following be noted:-
 - (i) The Director of City Development and the Director of Communities and Environment are responsible for implementing resolutions (a), (b), (d) and (e), in consultation with the Director of Resources and Housing, the Executive Member for 'Regeneration, Transport and Planning', and the Executive Member for 'Environment and Sustainability';
 - (ii) The Director of City Development is responsible for the implementation of resolution (c).

Draft minutes to be approved at the meeting to be held on Wednesday, 21st March, 2018

133 Land at East Leeds Extension and Thorpe Park, Leeds

Further to Minute No. 19, 21st June 2017, the Director of City Development submitted a report which sought approval to assemble land in order to facilitate the delivery of the East Leeds Orbital Road (ELOR) in respect of the property interests held by Scarborough Group International (SGI) / Thorpe Park Developments Limited (TPDL). In addition, the report also sought the necessary approvals of the terms, as set out within the exempt Appendix 3.

Responding to a Member's enquiry, assurance was provided that the currently envisaged timescale for completing the ELOR scheme by 2021 remained on track.

Following consideration of Appendix 3 to the submitted report designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED -

- (a) That the terms, as set out in the exempt Appendix 3 to the submitted report, in respect of the Land Agreement with Scarborough Group International / Thorpe Park Developments Limited, be agreed;
- (b) That agreement be given for the costs associated with the financial settlement are injected into the Council's Capital Programme with funding in part to come from the West Yorkshire Transport Fund Grant; and that following the injection of funds into the Capital Programme by the Executive Board, the necessary 'Authority to Spend' be delegated to the Director of City Development, in consultation with the Chief Officer Financial Services in order to complete the transaction;
- (c) That in the event that there are any variations to the terms as set out within the exempt Appendix 3 to the submitted report, agreement be given for the necessary authority to be delegated to the Director of City Development, in consultation with the Chief Officer Financial Services and the Executive Member for 'Regeneration, Transport and Planning' to approve them;
- (d) That when a proposed agreement with relevant parties had been finalised in respect of the required land assembly proposals, the terms for which were detailed within exempt Appendix 3 to the submitted report, Group Leaders be briefed on the terms of that proposed agreement.
- 134 Acquisition of Land for Vehicle Fleet Alternative Fuel Filling Station
 The Director of City Development and the Director of Resources and Housing
 submitted a joint report on the proposed acquisition of land to facilitate the
 delivery of an alternative fuelling station to serve the Council's and the city's
 vehicle fleets.

Members welcomed the proposals detailed within the submitted report. In noting the strategic location of the site, the Board acknowledged the significant potential that the project had in terms of being an alternative fuel filling station not solely for the Council's fleet, but also for other vehicle fleets.

Members also highlighted how the proposals would positively contribute towards the improvement of the city's air quality.

Following consideration of Appendix 2 to the submitted report designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED -

- (a) That the draft Heads of Terms, as set out within the exempt Appendix 2 to the submitted report, be agreed, and that the necessary authority be delegated to the Director of City Development to enable the acquisition of the site to be progressed on these or amended terms, should it be commercially acceptable and to protect the Council's interest, in order to facilitate the delivery of the Compressed Natural Gas (CNG) project;
- (b) That should the CNG project not proceed for any reason, it be noted that the site acquisition will have strategic value in the future reconfiguration and use of Council assets within the area;
- (c) That the necessary authority be delegated to the Director of City Development in consultation with the Director of Resources and Housing to enable the Director to sign off the lease or alternative arrangement negotiated with the selected station provider through the competitive process, in order to ensure that it provides value for money to the Council;
- (d) That the injection of funding into the Capital Programme and the related 'Authority to Spend' as set out in Appendix 2 to the submitted report, be agreed;
- (e) That the necessary authority be delegated to the Director of City Development in consultation with the Director of Resources and Housing in order to enable the Director to inject and approve 'Authority to Spend' for any additional funding required to acquire the site, so long as this can be demonstrated to be commercially acceptable.

HEALTH, WELLBEING AND ADULTS

The Director of Adults and Health submitted a report providing an update on the progress being made in maximising the use of digital solutions that promote the health and wellbeing of Leeds citizens. In addition, the report illustrated what had been achieved through innovative partnerships, but also

provided details on some of the challenges being faced in taking this agenda forward.

Members welcomed the content of the submitted report and the further health and wellbeing benefits that could potentially be realised by the continued development of the digital support agenda. However, a Member highlighted the need to ensure that as the agenda developed, users of the new technology, particularly older people, were provided with appropriate guidance to help them make safe choices.

In conclusion, it was requested that a demonstration of the new developments in this area was provided to Board Members for their information.

RESOLVED -

- (a) That the progress being made in embracing digital opportunities in order to improve the health and wellbeing of Leeds citizens, be noted;
- (b) That the areas for future development, as detailed within the submitted report, together with the comments made by the Board on such matters, be noted.

CHILDREN AND FAMILIES

136 Learning Places Programme - Capital Programme Update

Further to Minute No. 8, 21st June 2017, the Director of Resources and Housing, the Director of Children and Families and the Director of City Development submitted a joint report providing an update on the Learning Places Capital Programme and Social, Emotional and Mental Health (SEMH) Programme, presenting the progress made on the projects currently forming part of the Programmes, and seeking relevant approvals to increase the budget for three specific schemes.

Responding to a Member's enquiry, the Board noted the current balance of the programme's Capital Risk Fund, and was advised that the Risk Fund balance was expected to increase as well as decrease during the life of the programme, as schemes were completed.

In addition, it was noted that officers were confident that the further 16 schemes which were programmed to be delivered in 2018 would be delivered in line with scheme estimates, as detailed within the submitted report.

RESOLVED -

- (a) That the following be approved:-
 - (i) an increase in the capital spending approval of £3.75m to reset the budget envelopes on completion of robust feasibility studies for the Beecroft, Greenside and Iveson schemes; and
 - (ii) a reduction in the total held in the programme risk fund, seeing £3.003m being returned to support the Council's capital programme commitments elsewhere, with the revised Programme Capital Risk Fund total being reset at £7.540m.

Draft minutes to be approved at the meeting to be held on Wednesday, 21st March, 2018

- (b) That the following be noted:-
 - (i) The good progress made on this challenging programme of work, which is currently valued at £97.899m;
 - (ii) That the following benefits have been delivered from the Projects commissioned via the programme from 2014 onwards. These have been called off through either the YORbuild arrangements and/or in conjunction with the Leeds Local Education Partnership (LLEP): The programme has in total supported 76 new and or existing apprentices in their training as well as successfully assisting 116 people into permanent employment. These figures relate to employees of both main contractors and their supply chains. These schemes have also recycled or reused a minimum of 95% of the waste generated during the construction process;
 - (iii) That the projected funding deficit which currently stands at £71.7m is primarily based on Education Funding Agency rates, and that with this in mind, Executive Board support be given to the arrangement of a meeting between the Executive Member for Children's and Families and the Education and Skills Funding Agency (ESFA).

137 Determination of school admissions arrangements 2019/20

The Director of Children and Families submitted a report which sought approval of the Local Authority admissions policy and admissions arrangements for entry to school in 2019. The report described the changes to the policy, described changes to the published admission number for two all-through schools in line with their previously published statutory notices, and invited the Board to note the co-ordination arrangements.

RESOLVED – That the school admission arrangements for 2019 be determined as follows:

- (a) That the Admissions Policy, as detailed within the submitted report, be approved, with the following being noted:-
 - the wording in relation to Children Looked After will be amended to reflect current legislation and practice;
 - PAF (Postcode Address File) will no longer be the main source of data for our measuring system, being replaced by LLPG (Local Land and Property Gazzetteer);
 - The policy will include clarity that the Local Authority may withdraw an offer if it is found that a family have used a false address on their application;
- (b) That the changes to the admission number for 2 all-through schools at their secondary phase of admission, be noted;
- (c) That the co-ordinated scheme for admissions arrangements for entry in September 2019 be noted, with it also being noted that there are no

- changes to the 2018 arrangements other than the updating of timelines;
- (d) That it be noted that the officer responsible for such matters is the Lead for Admissions and Family Information Service, and that the date for implementation (ie determination of any revised policy) is by no later than 28 February 2018;
- (e) That it be noted that the officer responsible for the publication of the determined arrangements is the Lead for Admissions and Family Information Service, and that the date for implementation (ie publication) is by no later than 15 March 2018.

Outcome of consultation to join Moor Allerton Hall Primary School with Allerton Grange School as a Through-School and to increase primary learning places

The Director of Children and Families submitted a report describing the outcome of the consultation undertaken regarding proposals to join together Moor Allerton Hall Primary School with Allerton Grange School as a through-school, and to expand primary school provision within the through-school. In addition, the report sought permission to publish a statutory notice in respect of revised proposals following the large number of responses made during the consultation period.

With the agreement of the Chair, Board Members were in receipt of correspondence from the 'Save Moor Allerton Hall Primary School' Group regarding the proposals detailed within the submitted report. In response, the Chair thanked all relevant parties who had contributed towards the related consultation process to date.

The Executive Member for Children and Families advised the Board that since the publication of the submitted report, further discussions had taken place with relevant parties including Roundhay and Moortown local Ward Councillors and the School Council, Governors and the Senior Leadership Team of Moor Allerton Hall Primary School, and in response to the feedback received, it was proposed that the report's recommendations, as submitted, be withdrawn, with a proposal to commence a further round of consultation in order to gain the views of a wider range of stakeholders on the proposed expansion of Moor Allerton Hall Primary School as a stand-alone three form entry school (rather than a through-school), prior to any final decisions being made.

Members welcomed the revised proposal, as set out by the Executive Member.

RESOLVED - That a further round of consultation be undertaken in order to gain the views of a wider range of stakeholders on the proposed expansion of Moor Allerton Hall Primary School as a stand-alone three form entry school (rather than a through-school), prior to any final decisions being made.

(Under the provisions of Council Procedure Rule 16.5, Councillors A Carter and Golton both required it to recorded that they respectively abstained from voting on the decisions referred to within this minute)

Outcome of the consultation on the Strategic Review of provision for children and young people with Special Education Needs and Disabilities (SEND)

The Director of Children and Families submitted a report which provided an overview of the main findings from the public consultation undertaken on the Strategic Review of Special Education Needs and Disability (SEND) provision available to young people (0-25) in Leeds. In addition, the report set out proposals and specific priorities for the allocation of the Department for Education (DfE) capital grant.

Responding to a Member's enquiry, the Board received further detail on the assessment procedures which were in place to deliver SEND provision to children and young people across the city, with assurances being provided around the robustness of those procedures. However, it was highlighted that additional funding for the High Needs Block of the Designated Schools Grant had recently been announced, which, when received would be used to assist with the delivery of related provision.

RESOLVED -

- (a) That the details of the consultation and the final version of the Strategic Review of provision for children and young people with Special Education Needs and Disabilities, as detailed within Appendix A to the submitted report, be noted;
- (b) That it be noted that the DfE capital grant of £3,237,000 will be utilised over the next three years, following the five priorities as detailed within the submitted report;
- (c) That the proposed allocation of the DfE capital grant of £1,079,000 for the financial year 2018/19, as detailed within Section 4.4 of the submitted report, be approved;
- (d) That it be noted that the overall responsible officer for the implementation of the Strategic Review and the publishing of the plan is the Head of Complex Needs.

COMMUNITIES

Investment into New Supply of Affordable and Supported Housing
The Director of Resources and Housing submitted a report regarding
proposals for a collaborative approach between the Council, St. George's
Crypt and LATCH (Leeds Action to Create Homes) in order to seek loan
funding of £3.03m from the Council for the provision and development of a
new supply of affordable and supported housing.

Responding to a Member's enquiry, the Board received further information on the Council's delivery programme for the provision of affordable housing via the Housing Revenue Account, and how the Council continued to explore other approaches to contribute towards the future delivery of that provision.

In addition, the Board received further details of the types of accommodation which were being proposed as part of this scheme, and the ways in which they would benefit vulnerable people in Leeds.

In conclusion, on behalf of the Board the Chair extended her thanks to St. George's Crypt and LATCH for the crucial work they continued to undertake in this area.

Following consideration of Appendix 2 to the submitted report designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED -

- (a) That support be given to the proposals as outlined within the submitted report and exempt Appendix 2 for the Council to provide total loan funding of £3.03m split as follows:
 - loan funding of £2.354m to St George's Crypt; and
 - loan funding of £0.676m to LATCH;
- (b) That agreement be given for the Council to enter into legal agreements with St George's Crypt and LATCH for the provision of new supply affordable housing;
- (c) That the approval of the detailed terms and conditions be delegated to the Director of Resources and Housing in conjunction with the Council's Chief Finance Officer and the Council's Chief Legal Officer.

141 Improving standards in the private rented sector - consideration for selective licensing

The Director of Resources and Housing submitted a report regarding the development of business case(s) for the selective licensing initiative, with the report noting that any business case would need to be considered in the future by the Council on its merits based on the criteria as detailed within in Government guidance prior to any designation. The report also noted that the proposed areas for the potential introduction of any scheme were based upon the Council's priority locality agenda in Harehills and Beeston Hill.

A concern was raised that the proposals detailed within the report were not for the establishment of a citywide scheme, however it was noted that although the submitted report had identified Harehills and Beeston Hill as proposed areas for the potential introduction of any scheme, at this stage it was only recommending the development of potential business cases, with the matter intended to be re-submitted to the Board once the final business cases had been drawn up.

Draft minutes to be approved at the meeting to be held on Wednesday, 21st March, 2018

RESOLVED -

- (a) That the development of potential business cases under Part 3 of the Housing Act 2004 for selective licensing schemes for Harehills and Beeston Hill for the purposes of future consideration by the Council, be approved;
- (b) That agreement be given for the Executive Board to consider the matter again at a future date once the final business case(s) have been fully developed and agreed, in order to assist with the long term development of such business case(s);
- (c) That it be noted that the business case(s) will be developed in line with the timescales as detailed at section 3.8 of the submitted report and will be the responsibility of the Service Managers in Private Sector Housing, Housing Leeds.

(Under the provisions of Council Procedure Rule 16.5, Councillor S Golton required it to recorded that he abstained from voting on the decisions referred to within this minute)

142 Community Hubs - Phase 3 (Year 1) Business Case

Further to Minute No. 15, 22nd June 2016, the Director of Communities and Environment submitted a report providing an update on the progress made to date on the Community Hub programme and specifically the delivery of Phase 2. In addition, the report sought approval of proposals regarding the Phase 3 Community Hub programme to form Community Hubs in a number of key local buildings, mainly existing Libraries and One Stop Centres to support the delivery of integrated and accessible services.

In introducing the report, the Executive Member for Communities extended her thanks to the significant role that Scrutiny had played in the development of this project to date.

Responding to a Member's concerns regarding the programme and including a specific design issues in respect of an existing hub, emphasis was placed upon the overarching aim of the programme which was to benefit the community by providing integration across a wide range of services and partners, with it being noted that should there be any design issues in respect of a specific project, then these could be brought to the attention of the Executive Member or relevant officers for consideration.

- (a) That the contents of the submitted report, specifically the progress made on delivering the Community Hubs as part of Phase 1 and Phase 2, together with the Mobile Community Hub approach, be noted;
- (b) That the delivery of the Phase 3 Community Hub schemes over the next 3 years, be supported;

- (c) That an injection into the capital programme of £3.03m for Phase 3 Year 1 (2018/19) schemes of the Community Hub programme be authorised, with it being noted that updated business cases for individual Hub schemes will require 'authority to spend' in line with the current capital approvals process;
- (d) That it be noted that further Phase 3 business cases will be submitted to request further injections of funding, with Phase 3 Projects included in Year 2 (2019/20) and 3 (2020/21);
- (e) That it be noted that the two proposed Community Hub schemes in Crossgates and Burmantofts, which are being developed jointly with the NHS, will be subject to a separate report;
- (f) That approval be given for the properties released as part of the Phase 3 (Year 1 2018/19) programme, to be declared as surplus to Council requirements and passed to the Capital receipts programme.

ENVIRONMENT AND SUSTAINABILITY

143 Potential Heritage Lottery Fund Bid for Temple Newsam Estate

The Director of Communities and Environment submitted a report outlining the prospect of a Heritage Lottery Fund (HLF) led bid to restore key features at Temple Newsam Estate, which was aimed at enabling visitors to better engage with how the site had developed over many hundreds of years, as well as securing the heritage features for future generations.

Members welcome the proposals detailed within the submitted report.

- (a) That the following be approved:-
 - (i) The submission of a bid to the Heritage Lottery Fund (HLF) 'Heritage Grants' programme;
 - (ii) The injection of £100k into Capital Scheme No. 32890, together with associated 'authority to spend' in order to support the bid submission;
- (b) That it be noted that the Chief Officer (Parks and Countryside) is responsible for the implementation of such matters, with the initial deadline of August 2018 to consider round 1 submissions also being noted;
- (c) That agreement be given to a future report being brought to Executive Board outlining detailed arrangements and match funding proposals, should the bid be successful.

ECONOMY AND CULTURE

144 Revenue Budget Proposals and Capital Programme for 2018/19

Further to Minute No.124, 13th December 2017, the Chief Officer, Financial Services submitted a report regarding the proposals for the City Council's Revenue Budget for 2018/2019 and the Leeds element of the Council Tax to be levied in 2018/2019.

With the agreement of the Chair, Board Members were in receipt of a supplementary addendum together with associated revised recommendations arising from the late receipt of information regarding the level of resources available to the Authority.

The updated information highlighted that the level of additional resource available to the City Council in respect of the 2018/19 revenue budget was £2,825k, and due to the short notice at which this information had become available, it was proposed for the purposes of recognising this additional resource in the 2018/19 budget, that £756k of it should be placed within the Council's General Reserve (which would increase the overall budgeted contribution to £1,756k in 2018/19) and £2,069k should be placed within an earmarked reserve for Adult Social Care, with proposals to use the additional resource being developed as appropriate.

Responding to a Member's enquiry, the Board received further detail on the total sum of Business Rates Retention monies that the Council would receive in 2018/19.

(A) 2018/2019 Revenue Budget and Council Tax

- (a) That Executive Board recommends to Council the adoption of the following, subject to the inclusion of the proposed changes to the submitted 2018/19 Revenue Budget as set out within the addendum:
 - i) That the revenue budget for 2018/19 totalling £510.9m be approved. This means that the Leeds element of the Council Tax for 2018/19 will increase by 2.99% plus the Adult Social Care precept of 2%. This excludes the Police and Fire precepts which will be incorporated into the report to be submitted to Council on the 21st February 2018. The proposed changes to the submitted 2018/19 Revenue Budget, as set out within the addendum will also be incorporated into the report to be submitted to Council;
 - ii) That approval be given for grants totalling £70k to be allocated to parishes;
 - iii) That approval be given to the strategy at Appendix 9 of the submitted report in respect of the flexible use of capital receipts;

- iv) That, in respect of the <u>Housing Revenue Account</u> Council be recommended to approve the budget with:-
 - A reduction of 1% in dwelling rents in non-Private Finance Initiative areas.
 - An increase of 3% in dwelling rents in PFI areas.
 - A 3.9% increase in district heating charges.
 - That service charges for multi-story flats are increased by £2 per week.
 - That service charges for low/medium rise properties are increased by 3.9%.
 - That the charge for tenants who benefit from the sheltered support service currently paying £4 a week be increased to £6 per week.
 - That any overall increase to tenants in respect of rents, service and sheltered support charges will be no more than £5 per week.
- (b) That officers be authorised to begin consultations without delay on the proposals to increase existing fees and charges;
- (c) That agreement be given to the proposals for the local Business Rates discount scheme for 2018/19, namely:
 - i) to limit the increase faced by small and medium businesses with a rateable value between £20,000 and £100,000 to 11% above the gross rates that would have been payable in 2017/18.
 - ii) to freeze the increase faced by businesses who solely provide childcare to the gross level of rates payable in 2017/18, where this increase is as a result of the revaluation.
- (d) That agreement be given for any savings in the budget for 'looked after children' should be transferred to an earmarked reserve so that it can be used to deal with any future variations in demand;
- (e) That Executive Board's thanks be extended to Scrutiny Boards for their comments and observations in consideration of the Council's initial budget proposals.

(B) Capital Programme Update 2018 – 2021

The Chief Officer Financial Services submitted a report setting out the proposed Capital Programme for the period 2018-2021.

- (a) That Executive Board recommends to Council:-
- (i) the approval of the Capital Programme for 2018-21 totalling £1,472.3m, including the revised projected position for 2017/18, as presented in Appendix F to the submitted report;
- (ii) the approval of the revised MRP policy for 2018/19 as set out in **Appendix D** to the submitted report.

- (b) That Executive Board approval be given to the list of land and property sites shown in **Appendix B** to the submitted report, to be disposed of in order to generate capital receipts for use in accordance with the MRP policy;
- (c) That Executive Board approval be given to the following injections into the capital programme:-
- £136.6m, of annual programmes as set out in Appendix A(iii) to the submitted report, to be funded by £41.7m LCC borrowing, £73.1m of HRA specific resources and £21.8m of general fund specific resources;
- £104.6m, of pressures as set out in Appendix A(iii) to the submitted report, to be funded by £80.4m of net borrowing and £24.2m of general fund specific resources.

(With it being noted that the above decisions to inject funding of £241.2m will be implemented by the Chief Officer (Financial Services)).

(C) Treasury Management Strategy 2018/2019

The Chief Officer Financial Services submitted a report setting out the Treasury Management Strategy for 2018/2019 and the revised affordable borrowing limits under the prudential framework. The report also provided a review of strategy and operations in 2017/18.

Responding to a Member's comments, the Board received further information on the Council's approach towards the cost of borrowing and how the overall approach taken aimed to maintain the correct balance between long and short term loans in order ensure that such costs remained affordable. Assurance was also provided on how such matters continued to be monitored and how the costs associated with the Council's borrowing were factored into the budget and the longer term financial strategy.

- (a) That the Treasury Strategy for 2018/19, as set out in Section 3.3 of the submitted report be approved, and that the review of the 2017/18 strategy and operations, as set out in Sections 3.1 and 3.2 of the submitted report, be noted;
- (b) That it be noted that the revised CIPFA Codes and Practice and DCLG guidance will be adopted and reported to full Council when fully issued, and that it also be noted that the Council has implemented the European Union Market in Financial Instruments Directive (MiFIDII) legislation, with effect from 3rd January 2018;
- (c) That full Council be recommended to set the borrowing limits for 2017/18, 2018/19, 2019/20 and 2020/21 as detailed in Section 3.4 of the submitted report, with Council being recommended to note the changes to both the Operational Boundary and the Authorised limits;

- (d) That full Council be recommended to set the treasury management indicators for 2017/18, 2018/19, 2019/20 and 2020/21, as detailed in Section 3.5 of the submitted report;
- (e) That full Council be recommended to set the investment limits for 2017/18, 2018/19, 2019/20 and 2020/21 as detailed in Section 3.6 of the submitted report;
- (f) That full Council be recommended to adopt the revised Treasury Management Policy Statement.

(The matters referred to in Minute Nos. 144(A)(a)(i)-(iv)(Revenue Budget and Council Tax); 144(B)(a)(i)-(ii)(Capital Programme) and 144(C)(c)-(f)(Treasury Management Strategy), given that they were decisions being made in accordance with the Budget and Policy Framework Procedure Rules, were not eligible for Call In)

(Under the provisions of Council Procedure Rule 16.5, Councillors A Carter and Golton both required it to recorded that they respectively abstained from voting on the decisions referred to within this minute)

145 Grants to Arts and Cultural Organisations

The Director of City Development submitted a report which sought approval of the allocation of the 4 year arts@leeds grants for the period 2018 - 2022.

Responding to a Member's enquiry, the Board received an update regarding the current position in respect of the discussions currently taking place with Leeds Community Arts Network (LCAN) and the organisation's use of facilities within the Carriageworks.

Following consideration of Appendix 1 to the submitted report designated as exempt from publication under the provisions of Access to Information Procedure Rule 10.4(3), which was considered in private at the conclusion of the meeting, it was

RESOLVED -

- (a) That the level of support for individual organisations over the 4-year arts@leeds programme, as listed at section 3.4 of the submitted report, be approved;
- (b) That it be noted that the Chief Officer, Culture and Sport is responsible for the implementation of resolution (a) above.

EMPLOYMENT, SKILLS AND OPPORTUNITY

146 Establishment of a Skills Academy - the Centre of Excellence for Retail and Hospitality

Further to Minute No. 159, 8th February 2017, the Director of City Development submitted a report which presented the operational plan for a skills academy, the Centre for Retail and Hospitality Excellence (CORHE),

Draft minutes to be approved at the meeting to be held on Wednesday, 21st March, 2018

which was an employer-led initiative sponsored by the Council, LeedsBID and a consortia of providers which aimed to deliver a range of bespoke services to attract, retain and develop employees and foster and develop skills training that kept pace with innovations in these sectors and looked to maximise their relevance for Leeds businesses.

Responding to a Member's enquiry, the Board received further information on the balance of representation on the board of management from both large and smaller independent businesses in the target sectors, which was aimed at ensuring that provision met a wide range of needs and that all would have the opportunity to access the services offered.

RESOLVED -

- (a) That the partnership proposals to establish the employer-led skills academy, the Centre for Retail and Hospitality Excellence, be endorsed;
- (b) That expenditure of £195,000 to support the establishment and operation of the skills academy, be authorised;
- (c) That it be noted that the Chief Officer, Employment and Skills will be responsible for the implementation of the resolutions above.

RESOURCES AND STRATEGY

147 Best Council Plan: 2018/19 to 2020/21

Further to Minute No. 109, 13th December 2017, the Director of Resources and Housing submitted a report which presented the Best Council Plan 2018/19 to 2020/21 for the purposes of consideration, and which sought approval that it be recommended for adoption by Council on 21 February 2018.

Members welcomed the proposal that 'Child Friendly City' remained as a 'Best City Priority' in the 2018/19 – 2020/21 Plan.

RESOLVED -

- (a) That full Council be recommended to adopt the Best Council Plan 2018/19 to 2020/21, as detailed at Annexe 1 to the submitted report;
- (b) That the Board's thanks be extended to Scrutiny Boards and others for their comments throughout the consultation process which have informed the proposed Best Council Plan 2018/19 to 2020/21;
- (c) That it be noted that further development and graphic design work will take place prior to the publication of the updated Best Council Plan in March 2018.

(The matters referred to within this minute, given that they were decisions being made in accordance with the Budget and Policy Framework Procedure Rules, were not eligible for Call In)

148 Financial Health Monitoring 2017/18 - Month 9

The Chief Officer, Financial Services submitted a report which set out the Council's projected financial health position for 2017/18, as at month 9 of the financial year.

Emphasis was placed upon the extent of the impact that variations in the total rateable value of business properties in Leeds could have upon the Council, when considering the potential levels of income that the Council received from Business Rates. It was highlighted that this needed to be an area which continued to be monitored.

RESOLVED – That the projected financial health position of the Authority, as at month 9 of the financial year, be noted.

149 'Cycling Starts Here' Strategy: Progress and Key Initiatives

Further to Minute No. 16, 21st June 2017, the Director of City Development submitted a report which provided an update on key developments and progress made on the Leeds 'Cycling Starts Here' Strategy. The report also identified and sought endorsement to make further progress in two key areas: (i) a new partnership agreement with British Cycling; and (ii) progressing the current opportunity to establish a public bike share scheme in the city.

Members welcomed the proposals detailed within the submitted report and highlighted how this was further evidence of the cycling legacy being built in Leeds following the 2014 Tour de France Grand Depart.

Regarding the proposed establishment of a bike share scheme, it was noted that the Council was not procuring the bike share scheme and it was also recommended that should such a scheme be implemented by Ofo, then any issues arising be monitored, with lessons being learned from other areas where such schemes were operational.

Also, responding to an enquiry, the Board received an update on the current position regarding the development of a new partnership between the Council and British Cycling, with Members being encouraged to provide any suggestions they had in terms of potential community activity that the partnership with British Cycling could be involved in.

- (a) That the progress made in respect of delivering the Leeds 'Cycling Starts Here' Strategy be noted, and that:-
 - the offer of a new formal partnership between British Cycling (BC) and Leeds City Council be welcomed; and that the heads of terms, as expressed in Table 1 of the submitted report, be agreed;
 - (ii) the Chief Officer Culture and Sport be authorised to oversee the final negotiations with British Cycling, based on the terms agreed (above), and upon their satisfactory conclusion consent be provided to enter into the final Agreement;

- (b) That in relation to the proposed bike share scheme for Leeds:-
 - (i) The Board's endorsement be given to the establishment of a bike share scheme in Leeds and the proposal to work towards reaching an early agreement with an operator for a scheme to commence in Leeds:
 - (ii) That agreement be given for officers to initiate further discussions with the preferred operator (ofo) with a view to them becoming the city's bike share partner, starting on a trial basis for 12 months from spring 2018;
 - (iii) That authority be provided to the Chief Officer, Highways and Transportation, to oversee the establishment, monitoring and review of a partnership arrangement, and to enter into agreements for a bike share scheme with the operator (ofo), in accordance with the principles as set out in section 3.15 of the submitted report.
- Leeds Health and Care Partnership City Digital Governance Memorandum of Agreement and Public Co-operation Agreement
 The Director of Resources and Housing submitted a report which sought
 support to commit the Council to a Memorandum of Agreement with Health
 partners in order to make strategic digital and information decisions
 supporting the delivery of integrated health and care through city partnership
 governance. The report also sought support for the decision to enter into a
 public co-operation agreement, effective from 1st April 2018 with the Health
 partners in the city for the delivery of shared digital and information services
 (where appropriate).

- (a) That it be noted that the Director of Resources and Housing will commit the Council to a 'Memorandum of Agreement' in order to make strategic digital and information decisions supporting the delivery of integrated health and care through city partnership governance, with it also being noted that the Council's Officer Delegation Scheme will be updated to reflect this agreement;
- (b) That it be noted that the Director of Resources and Housing will enter into a public co-operation agreement effective from 1st April 2018 with the Health partners in the city for the delivery of shared digital and information services (where appropriate), in order to best support the delivery of integrated health and care, and/or where this is economically advantageous and it is in the interests of the Leeds pound;
- (c) That it be noted that the Director of Resources and Housing and the Chief Digital and Information Officer will take any decision to enter into any shared service schedules under the Council's existing Officer Delegation Scheme.

DATE OF PUBLICATION: FRIDAY, 9TH FEBRUARY 2018

LAST DATE FOR CALL IN

OF ELIGIBLE DECISIONS: 5.00 P.M., FRIDAY, 16TH FEBRUARY 2018